

**PUBLIC ADMINISTRATION 9916
THEORIES OF PUBLIC ADMINISTRATION**

Instructor: Dr. Hina Jawaid Kalyal
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COURSE DESCRIPTION

Public administration is a rich and diverse field of study with broad theoretical underpinnings. This course explores the foundational thinking in the study and practice of public administration, with an emphasis on how these approaches have changed over time and across venues. Literature included in this course will be drawn from a number of sources and jurisdictions. Ultimately, class discussions will focus on the administration of local governments.

This course will encourage students to understand and integrate influential theoretical approaches to the study and practice of public administration by working through a diverse range of readings, applying their own experiences and learning from the experiences of others. Students will complete a number of practical in-class assignments and apply theory to practice.

REQUIRED TEXTS

An important way to address gaps between theory and practice is through discussion, comparing viewpoints and learning from each other. Assigned readings are listed below, in our meeting schedule. All of these readings should be available from the UWO library. If you are unable to locate any of these readings, please inform the instructor as soon as possible.

COURSE REQUIREMENTS

Participation: 25%

This class is designed as a seminar. As such, each student must come prepared and participate regularly. Students will be graded based upon their attendance, understanding of reading material and quality of participation.

Group Discussion and Presentations: 45% (7.5% x 6)

During each of our meetings, students will work in small groups to discuss specific issues and assignments. Each group will present their arguments during class. The topics for each week are listed under "exercises" in the outline below. Students should prepare accordingly with the understanding that group membership will be randomly assigned during class. Students will have ample time to meet and

prepare a presentation, but it is critical that any readings required for the exercise are completed ahead of time.

Article Review and Critique: 30%

Choose one of the following classic articles in public administration and provide a comprehensive (and critical) review.

Dahl, Robert. 1947. "The Science of Public Administration: Three Problems." *Public Administration Review* 7 (1): 1-11

Kaufman, Herbert. 1956. "Emerging Conflicts in the Doctrines of Public Administration." *American Political Science Review* 50 (4): 1057-1073.

Ostrom, Vincent. 1971. "Public Choice: A Different Approach to the Study of Public Administration." *Public Administration Review* 31 (2): 203-216.

Reflect upon the article's main arguments. Has the article stood the test of time? What was the article's impact on the discipline since it was originally written? How has public administration changed and shifted since its original publication?

This paper should be no more than 8 double-spaced, pages in length, include at least 6 other academic sources and be submitted electronically by the conclusion of our October 23rd meeting.

SCHEDULE OF TOPICS AND REQUIRED READINGS

September 24, 2021
Recorded online lecture

	<u>Introduction & Machinery of Government</u>
Readings	<p>Raadschelders, Jos C.N. 2008. "Understanding Government: Four Intellectual Traditions in the Study of Public Administration." <i>Public Administration</i> 86 (4): 925-949</p> <p>Hodgetts, J.E. 1997. "The Intellectual Odyssey of Public Administration in English Canada." <i>Canadian Public Administration</i> 40 (2): 171-185</p> <p>Rutgers, Mark R. 1997. "Beyond Woodrow Wilson: The Identity of the Study of Public Administration in Historical Perspective." <i>Administration and Society</i> 29 (3): 276-300</p>

	<p>Henderson, Keith M. 2009. "Parallel Universes: Canadian and U.S. Public Administration Study." <i>Canadian Public Administration</i> 52 (2): 271-290</p> <p style="text-align: center;"><u>Bureaucracy and Bureaucratic Preferences</u></p> <p>Prendergast, Canice. 2007. "The Motivation and Bias of Bureaucrats." <i>American Economic Review</i> 97 (1): 180-196</p> <p>Spicer, Michael. 2007. "Politics and the Limits of the Science of Governance." <i>Public Administration Review</i> 67 (4): 768-779</p> <p>Brehm, John and Scott Gates. 1993. "Donut Shops and Speed Traps: Evaluating Models of Supervision on Police Behaviour" <i>American Journal of Political Science</i>. 37 (2): 555-581</p> <p>Demir, Tansu. 2009. "Politics and Administration: Three Schools, Three Approaches and Three Suggestions." <i>Administrative Theory & Praxis</i> 31 (4): 503-532</p> <p>May, Peter J. and Soren C. Winter. 2009. "Politicians, Managers and Street-Level Bureaucrats: Influence on Policy Implementation." <i>Journal of Public Administration Research and Theory</i>. 19 (3): 453-476</p>
Assignments	None

September 25, 2021 (in-person)
9:00am - 4:00pm
Classroom 4255 SSC

Exercises	<p><u>Group discussion and presentation 1:</u> Is public administration an art, a science or a profession?</p> <p><u>Group discussion and presentation 2:</u> defining the "Public Service Bargain". Read the following article by David Siegel:</p> <p>Siegel, David. "The 'Public Service Bargain' in Local Government: A New Way of Looking at Relations Between Municipal Councils and CAOs." <i>Canadian Public Administration</i> 58 (3): 406-425</p>
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	Does a “public service bargain” exist in local government? If so, how does it differ from provincial and federal public administration? How could it be improved?
Assignments	None

October 22, 2021
Recorded online lecture

	<u>Accountability</u>
	<p>Doberstein, Carey. 2013. “Metagovernance of Urban Governance Networks in Canada: In Pursuit of Legitimacy and Accountability.” <i>Canadian Public Administration</i> 56 (4): 584-609.</p> <p>Conteh, Charles. 2016. “Rethinking Accountability in Complex and Horizontal Network Delivery Systems.” <i>Canadian Public Administration</i> 59 (2): 224-244</p> <p>Romzek, Barbara and Melvin Dubnick. 1987. “Accountability in the Public Sector: Lessons from the Challenger Tragedy.” <i>Public Administration Review</i> 47 (3): 1987</p> <p>Anderson, Jonathan. 2009. “Illusions of Accountability: Credit and Blame Sensemaking in Public Administration.” <i>Administrative Theory & Praxis</i> 31 (3): 322-339</p>
Readings	<p style="text-align: center;"><u>Studying Public Administration: Institutional, Economic & Legal Approaches</u></p> <p>Raadschelders, Jos. C.N. 2010. “Identity Without Boundaries: Public Administration’s Canon(s) of Integration.” <i>Administration & Society</i> 42 (2): 131-159</p> <p>Stoney, Chris and Katharine Graham. 2009. “Federal-Municipal Relations in Canada: The Changing Organizational Landscape.” <i>Canadian Public Administration</i> 52 (3): 371-394</p> <p>Meyer, John W. and Brian Rowan. 1977. “Institutionalized Organizations: Formal Structures as Myth and Ceremony.” <i>American Journal of Sociology</i> 83 (2): 340-363</p>

	<p>Farmer, David John. 2010. "Public Administration in a World of Economics." <i>Administrative Theory and Praxis</i> 32 (3): 373-384</p> <p>Harlow, Carol. 2005. "Law and Public Administration: Convergence and Symbiosis." <i>International Review of Administrative Sciences</i> 71 (2): 279-294.</p> <p>McCormick, Peter. 2004. "New Questions about an Old Concept: The Supreme Court of Canada's Judicial Independence Decisions." <i>Canadian Journal of Political Science</i> 37 (4): 839-862</p>
Assignments	None

October 23, 2021 (in-person)

9:00am - 4:00pm

Classroom 4255 SSC

Exercises	<p><u>Group discussion and presentation 1</u>, read the report of the Elliot Lake Commission of Inquiry (Executive Summary only). Identify what you believe were the breakdowns in accountability between both private and public sector actors. Do the recommendations made adequately address these accountability breakdowns?</p> <p><u>Group discussion and presentation 2</u>, read the following articles on Internet Voting:</p> <p>Goodman, Nicole, Michael McGregor, Jerome Couture and Sandra Breux. 2017. "Another Digital Divide? Evidence that the Elimination of Paper voting Could Lead to Digital Disenfranchisement." <i>Policy & Internet</i>. Forthcoming.</p> <p>Kamenova, Kalina and Nicole Goodman. 2013. "A New Participatory Policy Model: The Edmonton Citizens' Jury on Internet Voting." <i>Canadian Parliamentary Review</i></p> <p>Consider the institutional context of the participatory process in Edmonton. Was this the right approach to examine internet voting? How concerned are you with the possibility of vote disenfranchisement? If so, how could the process be more inclusionary?</p>
Assignments	Article review and critique due

November 19, 2021
Recorded online lecture

	<p style="text-align: center;"><u>Interest Groups and Responsiveness</u></p> <p>Carpenter, Daniel. 2004. "Protection Without Capture." <i>American Political Science Review</i> 98 (4): 613-631</p> <p>Vigoda, Eran. 2002. "From Responsiveness to Collaboration: Governance, Citizens and the Next Generation of Public Administration." <i>Public Administration Review</i> 62 (5): 527-540</p> <p>Irvin, Renee and John Stansbury. 2004. "Citizen Participation in Decision-Making: Is it Worth the Effort?" <i>Public Administration Review</i> 64 (1): 55-65</p> <p>Richardson, Jeremy. 2000. "Government, Interest Groups and Policy Change." <i>Political Studies</i> 48 (5): 1006-1025</p> <p style="text-align: center;"><u>Ethics</u></p> <p>Langford, John. W. 2004. "Acting on Values: An Ethical Dead End for Public Servants." <i>Canadian Public Administration</i> 47 (4): 429-450</p> <p>Heintzman, Ralph. 2007. "Public Service Values and Ethics: Dead End or Strong Foundation." <i>Canadian Public Administration</i> 50 (4): 573-602</p> <p>Kernaghan, Kenneth. 2014. "Digital Dilemmas: Values, Ethics and Information Technology." <i>Canadian Public Administration</i> 57 (2): 295-317</p> <p>De Graaf, Gjalt and L.W.J.C. Huberts. 2008. "Portraying the Nature of Corruption Using an Explorative Case Study Design." <i>Public Administration Review</i> 68 (4): 640-653.</p> <p>Kernaghan, Kenneth. 2003. "Integrating Values into Public Service: The Values Statement As Centrepiece." <i>Public Administration Review</i> 63 (6): 711-719</p>
Assignments	None

November 20, 2021 (in-person)
9:00am - 4:00pm
Classroom 4255 SSC

Exercises	<p><u>Group discussion and presentation 1</u>, read the following article:</p> <p>Spicer, Zachary, Gabriel Eidelman and Austin Zwick. 2019. "Patterns of Local Policy Disruption: Regulatory Responses to Uber in Ten North American Cities." <i>Review of Policy Research</i> 36 (2): 146-167.</p> <p>Identify the various interests at play in regulating (or not regulating) aspects of the platform economy? How has this influenced the regulatory approach to government? Are these actors new?</p> <p><u>Group discussion and presentation 2</u>, read the following article:</p> <p>Wheeland, Chaig M. "Gregory C. Smith: A Township Manager Effectively Managing Ethical Dilemmas." <i>Public Integrity</i> 15(3): 265-81</p> <p>Consider the story of Gregory C. Smith. Do you think that Smith effectively manage this ethical dilemma? Consider his choices until his resignation. Do you think he did enough? What would you have done?</p>
Assignments	None.